



BUILDING RESILIENCE 2016

UNITED STATES Integrated Report Executive Summary



ArcelorMittal

Welcome to ArcelorMittal's 2016 United States Integrated Report Executive Summary

Sustainability is at the heart of ArcelorMittal's business in the United States and around the world. It rings true in our values – sustainability, quality and leadership. It drives our mission of producing safe, sustainable steel. And it is the foundation of the 10 sustainable development outcomes that frame the kind of company we aspire to be today and in the future. Our 2016 integrated report and this executive summary bring together the outcomes in our sustainability programming with a comprehensive look at our business' performance and challenges.

Contents

Message from our CEO	4-5
Our business	6-7
Our strategy	8-12
Our 10 outcomes	13-18



Download our full report

This executive summary is an overview of our full, in-depth integrated report for 2016. For more details on our 2016 results and initiatives, visit our online integrated report and download the full report at usa.arcelormittal.com/sustainability

RESILIENCE FOR OUR BUSINESS



RESILIENCE FOR OUR CUSTOMERS



RESILIENCE IN OUR COMMUNITIES



Message from our CEO

Last year, I began my message to our stakeholders in this report by acknowledging that 2015 was a challenging year for ArcelorMittal and for the steel and mining industry around the world. This year, I begin this message with a renewed sense of optimism in the state of our business and our industry. Since the latter part of 2008, our industry has weathered the worst economic times in more than 15 years. Though our industry remains challenged by global structural overcapacity, primarily in China, today we look ahead to an innovative, strong future.

“At the heart of our business changes in 2016 was building long-term financial sustainability for ArcelorMittal in the United States. But for ArcelorMittal USA, sustainability extends far beyond our bank account.”

John Brett
President and CEO,
ArcelorMittal USA

ArcelorMittal’s business in the United States has performed admirably in the challenging times of the past few years. Our team has worked diligently to ensure our business is resilient, agile, lean, and positioned for success in the future. In 2016, our business underwent significant transitions. We spent the year undergoing important strategic restructuring in our operations, setting our business on course for a stronger future. The work completed last year is quickly showing signs of positive impact and realized financial improvement.

At the heart of our business changes in 2016 was building long-term financial sustainability for ArcelorMittal in the United States. But for ArcelorMittal USA, sustainability extends far beyond our bank account. To that end, ArcelorMittal is proud to enter our third year under the global sustainability framework of our 10 sustainable development (SD) outcomes. Launched in 2015, we continue to work to set goals, develop processes, and operationalize these outcomes in our business.

I am proud to continue our commitment to excellence in sustainability reporting and transparency with our second annual integrated report in the United States. This document, and the strategy it details, directly connect the work of our 10 SD outcomes with our operations’ goals and business strategy. For our business, sustainability must deliver long term-value for all our stakeholders.

Our performance in 2016

As you navigate our second annual integrated report, I know you’ll learn a great deal about our sustainability initiatives as well as key financial and market environment information driving our success. Allow me to highlight a few key areas of challenge and opportunity:

Safety of our people

I remain committed to setting a tone at the top of vigilance and zero tolerance as it relates to health and safety initiatives. We reported a lost time injury (LTI) rate of 1.24 in 2016. This number includes employees and contractors for ArcelorMittal USA LLC and AM/NS Calvert facilities. While this rate is an improvement over 2015, our team will not rest until we create a zero accident workplace. We can and must do better.

Building momentum in our business

The aforementioned structural improvements in our USA business in 2016 would not have been possible without the dedication and expertise of our business leaders at every level in the United States. From our operations management teams in every facility to our steelworkers, sales and marketing leaders, and many, many more. Each of our more than 18,000 employees in the United States contributed to building important momentum in our business in 2016.

Investing for the future

The structural improvements we made to our USA footprint directly support our global Action 2020 initiative launched in early 2016. We are now ahead of our Action 2020 targets, earning the confidence of our corporate leadership and resulting in increased investment needed to capture market growth opportunities in 2017 and the coming years.

Protection of our natural resources

Ours is a resource intense business. The responsible management of those resources requires constant collaboration among our teams. Each day, operations teams work with environmental leaders to achieve our compliance goals. The work we do both inside and outside our facilities in the Great Lakes is just one example of our commitment to environmental excellence. In the United States, we withdrew 906 million m³ of water for our operations. A large percentage of that water comes from Lake Michigan and Lake Erie. Of that, 70 percent is non-contact and returned to its source – often cleaner than when withdrawn. When I stand on the shores of Lake Michigan, I see more than resource management. I see a commitment to environmental excellence and the resilience of our water sources everywhere.

In closing, I look forward to working with our stakeholders internally and externally to ensure ArcelorMittal’s future in the United States remains optimistic and the domestic steel industry remains healthy. Though 2016 began what we hope will be an upward trend in our business and industry, we know there are still significant challenges to face in the future together. Our entire team at ArcelorMittal is committed to delivering value across the enterprise. Being a sustainable business leader is a major step in the direction of that goal. Thank you for your interest and continued partnership in this journey.



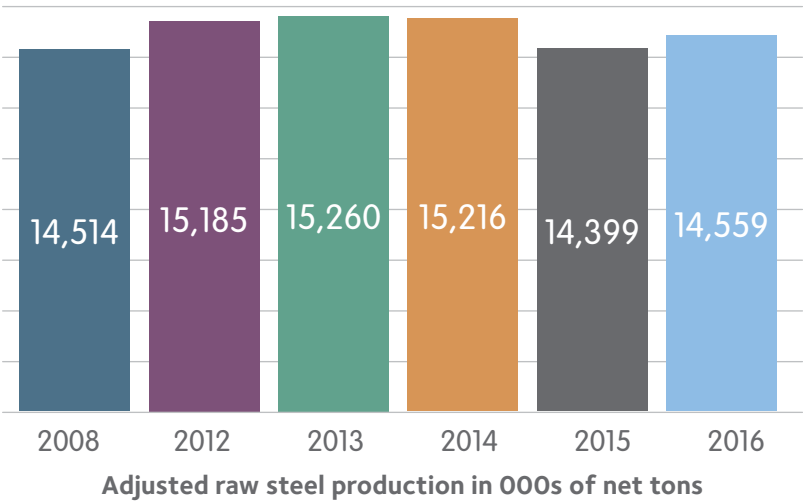
John Brett
President and CEO,
ArcelorMittal USA

ArcelorMittal is the world’s leading steel and mining company

Steel production

At ArcelorMittal in the United States, we have seen a slow and progressive recovery year over year since the economic downturn of 2009. That recovery was dampened significantly by the flood of imports arriving in the United States in recent years.

Raw steel production in the chart below refers to steel in the first solid state after melting, suitable for finishing. In 2016, ArcelorMittal produced nearly 15 million tons of raw steel in our flat carbon business unit. More than 95 percent of ArcelorMittal’s raw steel production in the U.S. is from flat operations, which are primarily integrated steel production facilities.



Raw steel production, ArcelorMittal flat carbon USA: 2008-2016*

* In 2016, ArcelorMittal divested three long carbon facilities. ArcelorMittal USA continues to operate a long carbon facility in Steelton, PA. Total long carbon production in 2016 was 253,712 tons, decreasing from 585,651 in 2015.

Capital investment

ArcelorMittal has remained committed to investing in our assets in the United States through capital expenditure. In the last five years, ArcelorMittal’s capital investment in the United States has averaged more than \$250 million per year to enhance our facilities’ capabilities and extend the life of our assets. In 2016, ArcelorMittal invested \$280 million.*

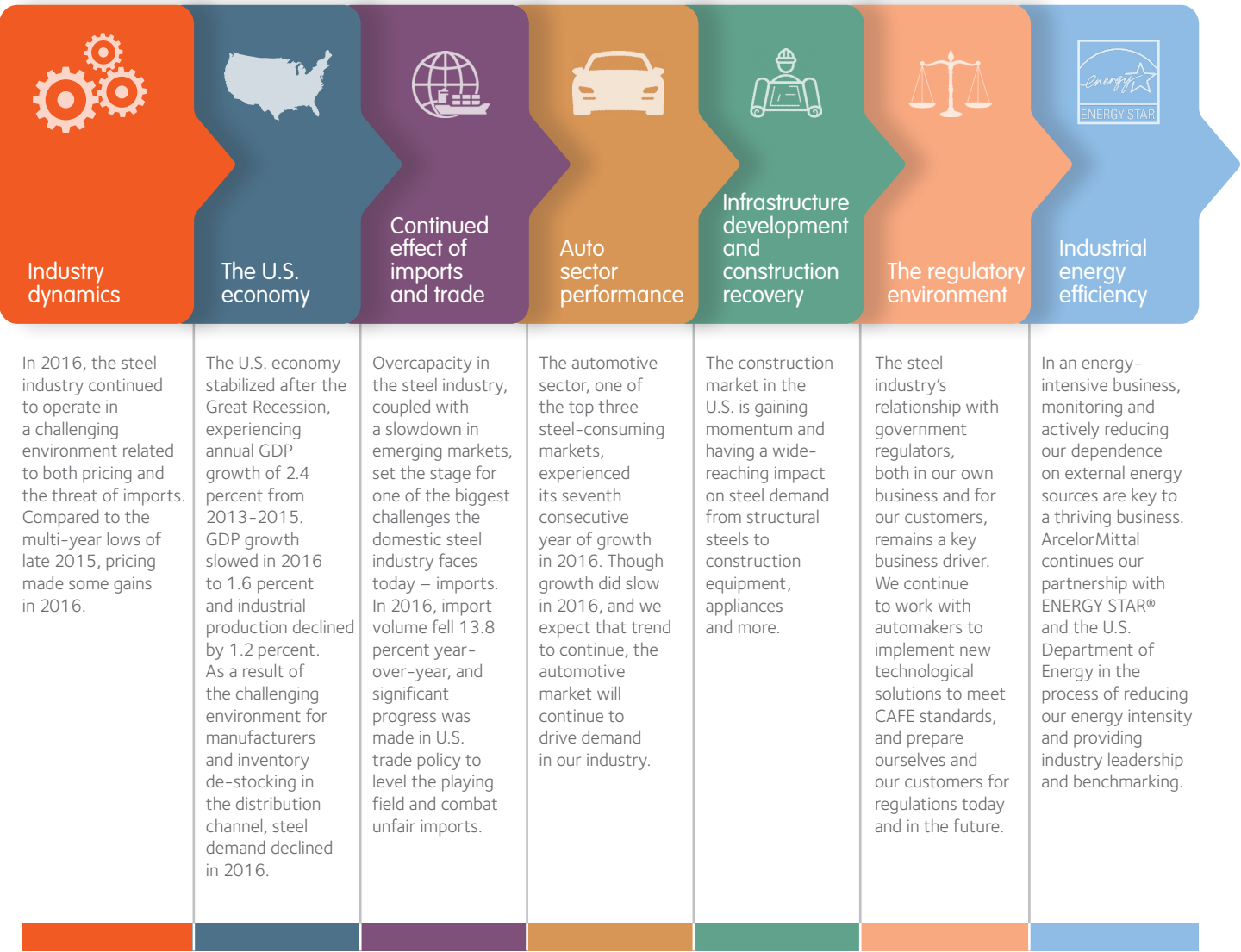
Total U.S. Capex	2012	2013	2014	2015	2016
ArcelorMittal USA* Gross Capex in millions USD	\$289	\$214	\$317	\$233	\$280
AM/NS Calvert Gross Capex in millions USD	— **	— **	— **	\$40	\$122

* Capex represents wholly-owned ArcelorMittal USA LLC facilities and includes I/N Tek and I/N Kote.
** AM/NS Calvert was acquired by ArcelorMittal in February 2014. Our first full year of Capex occurred in 2015.

Operating context

ArcelorMittal’s business context and operations are influenced heavily by external factors in the global economy. Challenging economic factors in the industry since the Great Recession continue to affect our business today, most notably global overcapacity in China.

Key influences on the ArcelorMittal operating context



Our strategy: Action 2020 in the United States

In 2016, ArcelorMittal launched our global Action 2020 plan. This plan contains a strategic roadmap for ArcelorMittal’s main business segments, and seeks to deliver real financial and efficiency improvements in the business by 2020. The Action 2020 plan targets a return to >\$85/t EBITDA absent of any recovery in steel spreads and raw material pricing from their current level. Globally, the Action 2020 plan targets a structural EBITDA improvement of approximately \$3 billion. Upon full achievement of the plan, ArcelorMittal would expect to deliver free cash flow in excess of \$2 billion annually. This strategy, globally, allows us to increase EBITDA in order to invest in the continued sustainability of our business units around the world.



In 2016, ArcelorMittal USA made tremendous progress on achieving our Action 2020 aspirations. For us, Action 2020 centered on a strategy of concurrently investing in our facilities while at the same time deciding to cease operations at some of our redundant assets. We entered the year knowing our business could not be sustainable without ensuring we have cost-competitive assets operating at higher levels of productivity and yield with no loss of volume or profitable market share.

United States Action 2020 strategy reinforced



Our strategy in the United States is underpinned by our 10 sustainable development outcomes



To effectively implement Action 2020, we remain focused on the following:

World class assets

In an ever-competitive industry, it is first and foremost important to ensure every facility is operating in the most efficient and cost-productive manner possible. In 2016, we spent the year undergoing important strategic restructuring in our operations, setting our business on course for a stronger future. The structural improvements we have made to our USA footprint directly support our global Action 2020 initiative launched in early 2016. The work completed last year is quickly showing signs of positive impact and realized financial improvement.

Emphasizing cross-functional, cooperation focused teams

Every individual working in the ArcelorMittal ecosystem in the United States is important to the long-term sustainability of our business. In 2016, we successfully completed phase one of a substantial transfer of millions of tons of production across several facilities, to better align products with individual site capabilities and customer demand. This was truly a cross-functional effort, and ensured no disruption to our customers.

Creating high value-added products for our customers

ArcelorMittal’s United States business has long prided itself on the strength of our customer relationships. We recognize, though, that customers continually look for deeper collaboration and the creation of value-added products and solutions from their suppliers. ArcelorMittal is the largest producer of advanced high-strength steels in the world, and each year invests more than \$200 million globally in research and development to drive innovation in product solutions. Value-added products include fully finished hot-roll and cold-roll, galvanized and other coated steels. Producing grades of steel no other steelmaker can produce will help insulate our U.S. business from the threat of imports over time, as well as improve our competitive advantage.

Meaningfully improving delivery performance

Our primary focus in 2017 is specifically related to our delivery performance. We recognize it is important to look differently at delivery than we have in the past. We must meet the expectations of our customers and ensure we are being strong partners in their business objectives. To that end, we launched a delivery performance team to evaluate our delivery improvement through every level of the value chain.

“It’s hard to find a department that wasn’t involved. I always knew we had great employees, but this instilled even more confidence that we can accomplish the full Action 2020 plan.”

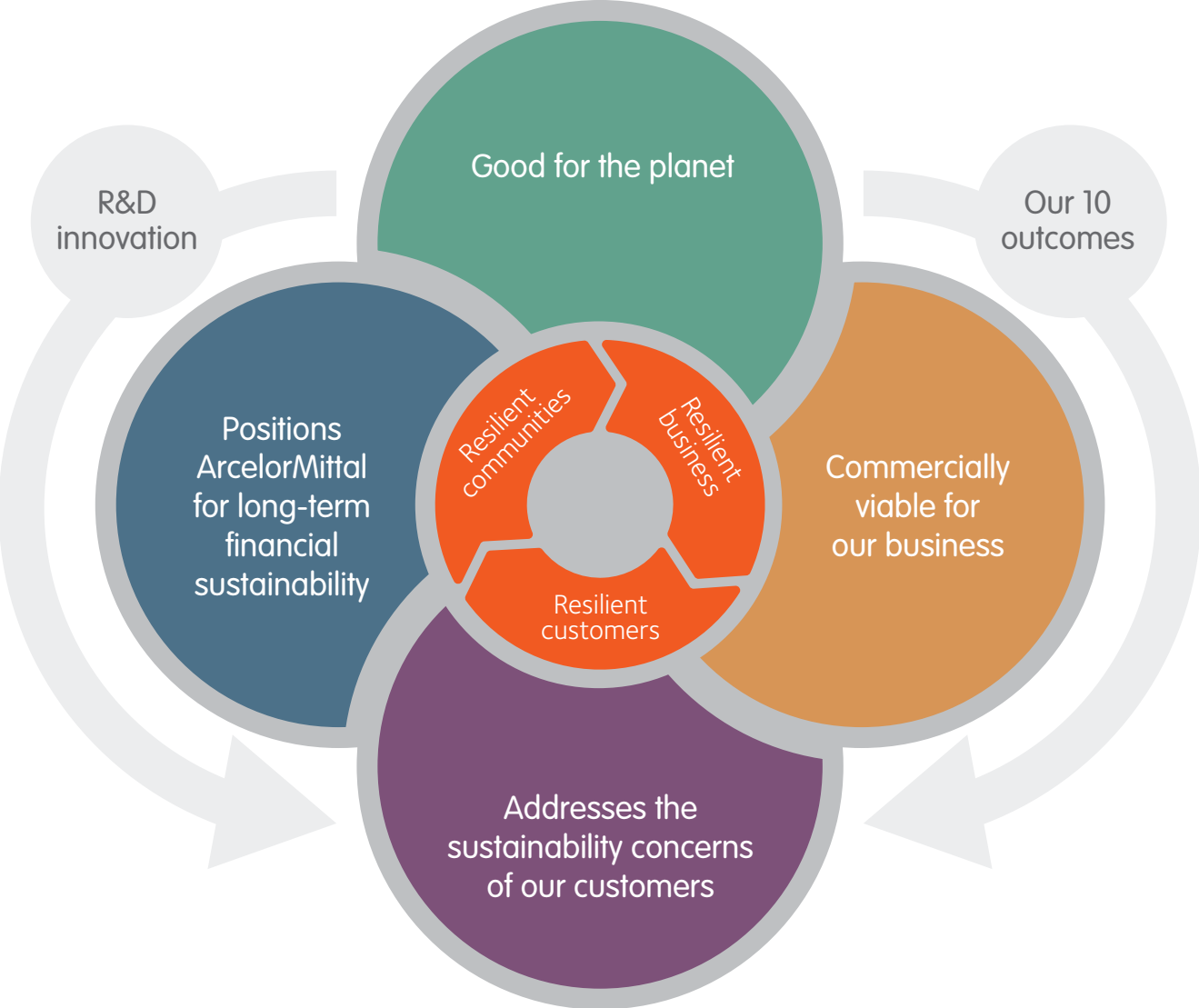
John Brett
President and CEO,
ArcelorMittal USA

Maintaining a pipeline of talented employees to deliver world class productivity

To drive continuous improvement and asset optimization, ArcelorMittal must also employ the best operators, technicians, craftspeople and engineers to keep our facilities running at optimum productivity. In our 10 sustainable development outcomes, we emphasize in outcome 9 the importance of a pipeline of talented scientists and engineers for tomorrow. ArcelorMittal works hard to develop a more efficient workforce as we lose employees to retirement. While technology advances allow steel mills to operate with fewer employees, those advances also make it imperative for ArcelorMittal to attract and retain the best talent.

Contributing to resilience

ArcelorMittal is the world’s largest steel and mining company. As a leader in the steel industry around the world and in the United States, we recognize that with our size comes responsibility. At ArcelorMittal, corporate responsibility occurs at the intersection of what creates resilience for our business, our customers’ businesses and our communities.



Building resilience

In our business

The steel industry today looks very different than our industry did 10 or 20 years ago. The steel industry of 2027 or 2037 may look very different than the industry today. It is incumbent on us as leaders to think about responsibility and sustainability as they relate to our business today and in the future. This is why it is so important to build resilience in our business in the USA and around the world. For us, that means a business that invests in research and development, creates a pipeline of talented scientists and engineers for tomorrow, and confronts head-on the challenges of our industry.

For our customers

Our customers in the United States are facing increasing challenges as well. For example, automakers continue to drive innovation to meet the needs of the Corporate Average Fuel Economy (CAFE) standard’s 2025 fuel efficiency goals. As automakers take the long view on regulations, we know meeting these standards will remain key for the industry in the coming years. ArcelorMittal is committed to continuing our culture of innovation and partnership with the auto industry to be active participants in strides toward lowering greenhouse gas emissions in vehicles and achieving fuel-economy goals. In 2017, ArcelorMittal USA is also embarking on a process to create additional resilience for our customers. Our new delivery improvement performance plan will provide our customers with increased reliability and confidence in ArcelorMittal as a supplier.

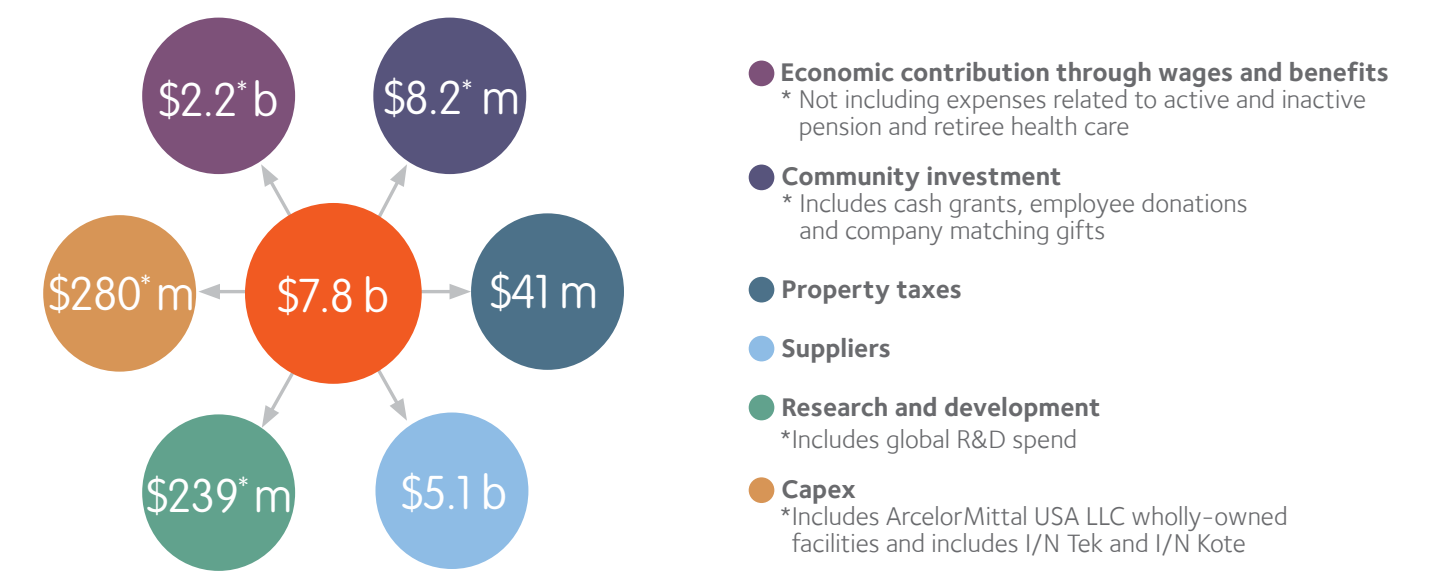
In our communities

As our business and our customers’ businesses change, so inherently will our communities. The workforce of the future being educated in these communities will see increased demand for highly technical skill sets. And as populations continue to grow in the United States and around the world, the health of environmental ecosystems will be paramount. ArcelorMittal is committed to engaging in dialogues with our stakeholders and spearheading partnerships that increase community resilience and allow our communities to think strategically about the challenges they may see in the future.

Our corporate responsibility and sustainability strategy in the United States will continue to emphasize the integration of our business outcomes, our responsibility to our stakeholders, and the influence of our partnerships on our communities. We are confident this approach will create resilience at every level.

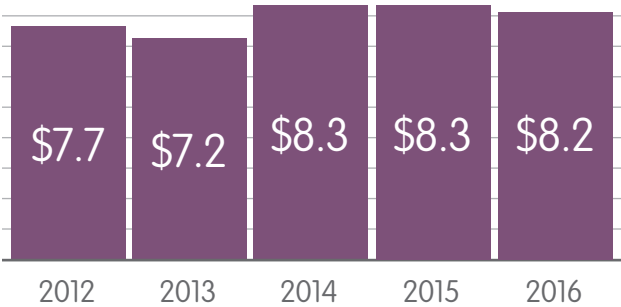
Our economic contribution in the U.S.

In 2016, our U.S. operations employed more than 18,000 individuals with a direct economic contribution of \$2.2 billion through wages and benefits (not including expenses related to active and inactive pension and retiree health care). We also contribute \$41 million each year in property taxes, providing significant funding for schools and local governments that would otherwise face significant challenges in terms of long-term sustainability. Often, ArcelorMittal is the largest employer in the communities in which our facilities are located. In Indiana, Ohio and Pennsylvania – where the majority of our USA workforce is located – our entry-level hourly pay is significantly higher than the local minimum wage. This allows our employees to earn highly competitive wages to provide for their families and contribute to the local economy. In addition to providing highly competitive wages, we seek to engage local businesses in fulfilling our supply chain, multiplying our economic contribution in our communities. To ArcelorMittal, being a good employer and community partner are all part of being a responsible corporate citizen.



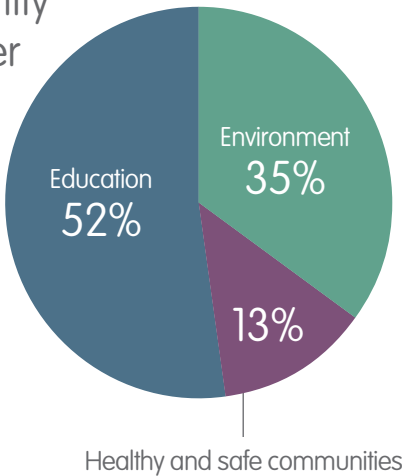
Total community investment (in millions)*

*Includes cash grants, employee donations and company matching gifts



2016 community investment per focus area*

*Includes cash grants



Our strategy centers on our 10 sustainable development outcomes



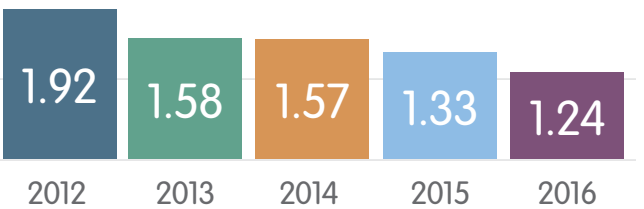
- 1 Safe, healthy, quality working lives for our **people**
 - 2 **Products** that accelerate more sustainable lifestyles
 - 3 Products that create sustainable **infrastructure**
 - 4 Efficient use of **resources** and high recycling rates
 - 5 Trusted user of **air, land and water**
 - 6 Responsible **energy** user that helps create a lower carbon future
 - 7 **Supply chains** that our customers trust
 - 8 Active and welcomed member of the **community**
 - 9 Pipeline of talented **scientists and engineers** for tomorrow
 - 10 Our contribution to society **measured**, shared and valued
- All underpinned by transparent good **governance**.

OUTCOME 1

Safe, healthy, quality working lives for our people

We are committed to promoting and protecting the safety and well-being of our people, yet we still face challenges in creating a zero accident workplace. We need to ensure our workplaces are safe. We also want to create a great place to work by supporting the general health of our employees. We additionally believe in the importance of strong labor relations in order to create a positive working environment.

Lost time injury frequency rate*



*Includes employees and contractors at ArcelorMittal USA LLC facilities and AM/NS Calvert. Figures reported express the frequency of lost time injuries per million hours worked.

Outcome 1 HIGHLIGHTS 2016

54% improvement in lost time injury (LTI) frequency rate since 2012

Participation from over 7,000 represented and salaried employees in wellness/preventative exams or biometric screenings

13 ArcelorMittal USA facilities and R&D center maintained OHSAS 18001 certification

OUTCOME 2

Products that accelerate more sustainable lifestyles

We are committed to manufacturing products that advance sustainable lifestyles. Our steel is an essential component of countless products Americans depend on in their daily lives, including automobiles, appliances and packaging. The role steel plays in the sustainability strategies of our customers and these products often goes unrecognized. Steel not only allows products to be lighter, which results in reduced carbon emissions, but it is also infinitely and easily recyclable. Additionally, compared to competing materials, steel has a smaller environmental footprint.



Outcome 2 HIGHLIGHTS 2016

Selected as Supplier of the Year by GM

Received a number one supplier rating from Ford

Globally launched 37 new products that contribute to more sustainable lifestyles and committed \$239 million to global research and development efforts

OUTCOME 3

Products that create sustainable infrastructure

The sustainability of every city and state in the U.S. depends on infrastructure. Serving as the backbone of the nation, infrastructure encompasses buildings, transportation, energy systems and products serving the military. Steel is the key to sustainable infrastructure in the United States due to its unmatched strength and longevity combined with the benefits of its environmental footprint.

Outcome 3 HIGHLIGHTS 2016

Provides steel for wind turbines in Iowa, Indiana, North Dakota and Texas

Supplying 160,000 tons of high-performance steel to the new Tappan Zee Bridge, the largest transportation design-build project to date in the U.S.

Globally launched 30 new products that create sustainable infrastructure



OUTCOME 4

Efficient use of resources and high recycling rates

Now more than ever, we are focused on understanding the full life cycle of materials and products. Steel is at a distinct advantage, as the most recycled material in the world – more than aluminum, paper, glass, gas and plastic combined. This is because steel is infinitely recyclable, meaning that it can be recycled indefinitely without compromising its quality. As a result, steel plays an important role in the circular economy.



Outcome 4 HIGHLIGHTS 2016

29% of each ton of steel produced by ArcelorMittal in the U.S. is from scrap steel

Every ton of steel recycled conserves 2,500 pounds of iron ore, 1,400 pounds of coal and 120 pounds of limestone

OUTCOME 5
Trusted user of air, land and water

The air we breathe, the land we live on and the water that sustains us are all essential components of our ecosystem. Each of these elements is also critical to our business and the steelmaking process. We prioritize the responsibility of being a trusted user of these resources in the U.S.

Outcome 5 HIGHLIGHTS 2016

Burns Harbor site **certified by Wildlife Habitat Council**: Corporate Lands for Learning and Wildlife at Work

100% of our steelmaking facilities in operation maintained their ISO 14001 certification status

35,399 acres of habitat restored through the Sustain Our Great Lakes public-private partnership



OUTCOME 6
Responsible energy user that helps create a lower carbon future

Steelmaking is an energy-intensive industry. Energy consumption has a negative impact on the environment, and as a result, our goal is to decrease this impact by monitoring and minimizing our annual energy consumption. We continually work to identify and implement ongoing, innovative solutions to increase the sustainability of our operations, reduce greenhouse gas emissions and protect the environment, all while saving costs.



Outcome 6 HIGHLIGHTS 2016

Reduced energy intensity by **4%** over the last 3 years and exceeded our annual reduction goal as part of our 10-year commitment

Continued to serve as **ENERGY STAR®** and U.S. Department of Energy partner

Completed **38 energy projects** saving enough energy to power 19,000 homes for a year

OUTCOME 7
Supply chains that our customers trust

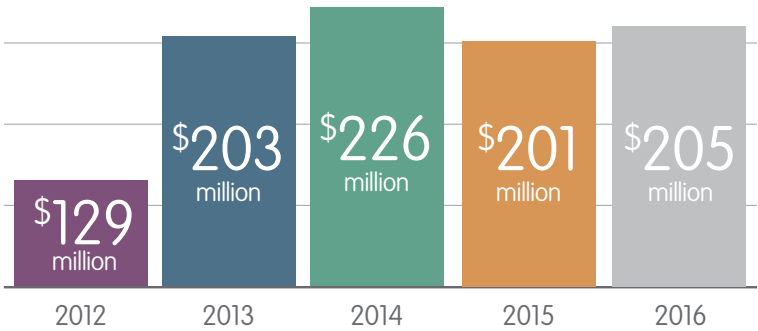
As a leading producer of steel, our operations depend upon a vast supply chain. Our supply chain reflects who we are and is integral to the creation of our products. Furthermore, as a supplier to many industries ourselves, we recognize the importance of upholding strong supplier relationships and standards. As a vertically integrated business, our customers are dependent on the reliability of our internal supply chain to ensure they can meet their sustainability goals.

Outcome 7 HIGHLIGHTS 2016

Spent **\$205 million** on procurement with Minority and Women Business Enterprises

Maintain a best practice code for **responsible sourcing** in our industry

Spending with Minority and Women Business Enterprises



OUTCOME 8
Active and welcomed member of the community

The communities where we operate are far more than just the physical locations of our facilities. These communities are made up of our neighbors and key stakeholders. They are also the places where our employees choose to live and raise their families, and where our future workforce is educated and trained. It is important to us to be both an active and a welcomed member of our communities.



Outcome 8 HIGHLIGHTS 2016

Awarded **\$6.9 million** in cash grants to nonprofit partners working in our communities

Employees donated more than **4,050 volunteer hours** to local nonprofit partners

Employees donated **\$1.3 million** to 774 nonprofit organizations, and ArcelorMittal matched \$750,000 in donations through the Give Boldly program

OUTCOME 9

Pipeline of talented scientists and engineers for tomorrow

The future of our company depends on a strong pipeline of talented science, technology, engineering and math (STEM) professionals. We need STEM workers to fill an ever-increasing number of open positions. These employees will also be responsible for driving the product innovations that will lead to a more sustainable future.

Outcome 9 HIGHLIGHTS 2016

140 active students in the Steelworker for the Future® program at 9 community colleges

Campus Partnership Program and Steelworker for the Future® secured 136 interns and 70 new employees

744,031 training hours for employees



OUTCOME 10

Our contribution to society measured, shared and valued

We contribute to society in a variety of ways, through the taxes we pay, the employment of our workforce, our support of local economies and through our sustainability initiatives. It is important that we measure and highlight these contributions.



Outcome 10 HIGHLIGHTS 2016

The U.S. Sustainable Development Council (SDC) drove implementation of sustainability initiatives across the business

The SDC and facility-level Councils for Stronger Communities met regularly for a total of 54 formal meetings

U.S. stakeholder survey was sent to more than 9,000 stakeholders

All underpinned by transparent good governance

Our commitment to our future workforce

The cornerstone of ArcelorMittal’s community investment program is supporting science, technology, engineering and math (STEM) education. Our ongoing success depends on the education of talented scientists and engineers who will become the next generation of leaders in our society and in this industry.



STEM HIGHLIGHTS 2016

50% of our grant funding (\$3 million) was invested in STEM educational programming in our local communities

1,750 skills-based volunteer hours were contributed by employees to our nonprofit partners, doubling our impact from the previous year

1.7m beneficiaries specific to STEM grantmaking in the United States

CATEGORY	STATE	FACILITY	CITY	TYPE OF OPERATION	PRODUCT	MARKET(S) SERVED	PLANT MANAGER	HEADCOUNT*	LOCAL USW#
Steelmaking	Illinois	ArcelorMittal Riverdale	Riverdale	BOF	Hot-rolled sheet	Distribution, strip converter	Mark Dutler	306	1010
	Indiana	ArcelorMittal Burns Harbor	Burns Harbor	Integrated	Hot-rolled sheet, cold-rolled sheet, hot-dipped galvanized sheet	Appliance, automotive, construction, converters, distribution, pipe and tube	John Mengel	3,395	6787
	Indiana	ArcelorMittal Indiana Harbor	East Chicago	Integrated	Hot-rolled sheet, aluminized sheet, cold-rolled sheet, hot-dipped galvanized sheet	Appliance, automotive, contractor applications, distribution, strip converters, tubular	Wendell Carter	4,565	1010/1011
	Ohio	ArcelorMittal Cleveland	Cleveland	Integrated	Semi-finished slabs, hot-rolled, cold-rolled, hot-dipped galvanized sheet	Automotive, construction, converters, distribution	Eric Hauge	1,927	979
	Pennsylvania	ArcelorMittal Coatesville	Coatesville	EAF	Steel plate: carbon, high-strength low alloy (HSLA), commercial alloy, military alloy, flame-cut products, ASTM grades	Aircraft and aerospace, construction, energy, heavy equipment, military, mold and tool, shipbuilding, distribution	Ed Frey	733	1165
	Pennsylvania	ArcelorMittal Steelton	Steelton	EAF	Railroad rails, specialty blooms, flat bars	Forging, railroad	Steven Taylor	583	1688
Cokemaking	Ohio	ArcelorMittal Warren	Warren	Coke battery	Coke	ArcelorMittal Cleveland furnaces	Jeff Foster	170	1375-07
	Pennsylvania	ArcelorMittal Monessen	Monessen	Coke battery	Coke	ArcelorMittal furnaces	Randy Shelton	181	3403
Finishing	Alabama	AM/NS Calvert ¹	Calvert	Finishing	Hot-rolled sheet, hot-rolled pickled and oiled, cold-rolled sheet, advanced coated products	Appliance/HVAC, automotive, construction, distribution, pipe and tube	Robrecht Himpe	1,600	--
	Indiana	I/N Kote ¹	New Carlisle	Finishing	Hot-dipped galvanized and galvanized, electrogalvanized coil	Automotive	Thomas Cayia	257	9231
	Indiana	I/N Tek ¹	New Carlisle	Finishing	Cold-rolled sheet, annealed sheet	Automotive, appliance, office furniture	Thomas Cayia	261	9231
	Indiana	Burns Harbor Plate and Gary Plate	Gary	Heat treating and finishing	Steel plate: carbon, high-strength low alloy (HSLA), ASTM grades	Construction, distribution, energy, heavy equipment, infrastructure, military, pipe and tube, rail car and shipbuilding	John Battisti	610	6787
	Iowa	ArcelorMittal Tailored Blanks Delaco ³	Montezuma	Blanking and welding	Laser welded blanks	Automotive	Beth Gordon	12	--
	Michigan	ArcelorMittal Tailored Blanks Delaco ³	Dearborn	Blanking and welding	Laser welded alloys	Automotive	Beth Gordon	15	
	Mississippi	Double G Coatings, L.P. ²	Jackson	Finishing	Hot-dipped galvanized sheet	Prepainted construction	Mark Chrislip	77	00363L-01
	New York	ArcelorMittal Tailored Blanks Delaco ³	Tonawanda	Blanking and welding	Laser welded alloys	Automotive	Beth Gordon	14	--
	North Carolina	ArcelorMittal Piedmont	Newton	Finishing	Plasma-cuts plate products into blanks	Automotive, heavy equipment	Scott Gilfillan	12	--
	Ohio	ArcelorMittal Columbus	Columbus	Finishing	Hot-dipped galvanized sheet	Automotive	Pat Wallace	137	9309/2342.1
	Ohio	ArcelorMittal Marion	Marion	Tubular	Conveyor tube, specialty automotive tube, boiler tube	Automotive, boiler, conveyor, distribution	Chad Ousley	100	1949
	Ohio	ArcelorMittal Shelby	Shelby	Tubular	Seamless and welded precision tubes, drawn-over-mandrel (DOM), cold-drawn tubes	Automotive, construction, distribution, farm machinery, oil and gas tooling	Bill Chomic	496	3057
	Ohio	ArcelorMittal Tailored Blanks	Pioneer	Blanking and welding	Laser welded blanks	Automotive	Gale Jacobs	83	--
	Pennsylvania	ArcelorMittal Conshohocken	Conshohocken	Rolling/finishing	Coiled plate, discrete plate	Construction, distribution, heavy equipment, military, mold and tool	Paul Waterman	265	9462
	Tennessee	ArcelorMittal Tailored Blanks	Murfreesboro	Blanking and welding	Laser welded blanks	Automotive	Brian Brown	9	--
	West Virginia	ArcelorMittal Weirton	Weirton	Rolling/finishing	Cold-rolled sheet, tin plate	Distribution, packaging	Brian James	926	2911
Mining	Minnesota	Hibbing Taconite Mine ⁴	Hibbing	Iron ore mine	Iron ore pellets	Furnaces at ArcelorMittal and U.S. Steel	Santi Romani	730	--
	Minnesota	ArcelorMittal Minorca	Minorca	Iron ore mine - open pit	Iron ore pellets	ArcelorMittal Indiana Harbor furnaces	Jonathan Holmes	356	6115
	West Virginia	ArcelorMittal Princeton	Princeton	Coal mine - surface and underground	Coking coal, pulverized coal injection (PCI)	Primarily ArcelorMittal furnaces	Jennifer Austin	638	N/A
Offices	District of Columbia	ArcelorMittal Government Relations	Washington, D.C.	<div>ArcelorMittal operations in the United States</div> <p>Today, ArcelorMittal owns and operates 27 facilities in the United States, including mines, integrated steelmaking facilities, mini-mills and finishing operations. In the U.S., we employ more than 18,000 people with industrial operations in 13 states and a presence in 14 states and the District of Columbia.</p> <p>In addition to our regional headquarters in Chicago, ArcelorMittal also operates one of 12 global research and development centers in East Chicago, Indiana and several offices and sales and distribution centers throughout the states, employing an additional 1,000+.</p>					
	Illinois	ArcelorMittal Chicago Corporate Office	Chicago						
	Indiana	Arcelormittal East Chicago Global R&D	East Chicago						
	Michigan	ArcelorMittal Detroit/Southfield	Southfield						
	Ohio	ArcelorMittal Richfield	Richfield						
	Tennessee	ArcelorMittal Nashville	Brentwood						
	Texas	ArcelorMittal Houston	Houston						
	Texas	The Woodlands	Spring						

* (based on January 2017 statistics)

¹ Joint ventures with Nippon Steel & Sumitomo Metal Corporation.
² Joint venture with US Steel.
³ Joint venture with Delaco Steel Corp.
⁴ Joint venture, US Steel and Cliffs Natural Resources.

Key terms

Integrated: An integrated steelmaking facility transforms raw materials – coke, iron ore and limestone – into molten iron in a blast furnace. The molten iron is then charged in a basic oxygen furnace (BOF) to make steel.

Mini-mill: A mini-mill uses steelmaking technology, called an electric arc furnace (EAF), which recycles scrap steel into new steel.

Flat: Flat products include hot-rolled, cold-rolled and coated sheets; tin; carbon and alloy plates; and raw material facilities to support the production of these products. Flat products are typically produced in integrated steelmaking facilities.

Tailored blank: A tailored blank is created by welding together steels of various grades, thickness and/or coatings.

Tubular: Tubular products include mechanical steel tubing and seamless and welded precision tubes.



2016 HIGHLIGHTS

ArcelorMittal in the United States

- 27 steel producing and processing facilities
- Presence in 14 states and the District of Columbia
- 15 million tons of raw steel produced
- More than 18,000 employees
- 2.07% reduction in energy over 2013 baseline
- ENERGY STAR® Partner
- Better Buildings
- Better Plants
- Best year on record for lost time injury (LTI) frequency rate


The steel industry in the United States

- 95 steel producing and processing facilities
- 87 million tons in shipments
- \$75 billion in revenue
- 1 million direct and supported U.S. jobs
- 60 million tons of steel recycled each year
- 31% reduction in energy intensity since 1990
- 36% reduction in CO2 emissions since 1990, per ton of steel shipped
- 70% reduction in health and safety cases since 2005

Source: AISI

ArcelorMittal in the United States





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